Criteria for hiring academic staff at the department of chemistry¹

| Activity/ Benchmark | Assistant Professor | Associate Professor | Professor with special duties (MSO) | Full Professor |
|-------------------------------------|---|---|---|---|
| Academic standing | Internationally competitive research with high potential to make a future impact | Internationally recognized independent research | Internationally recognized academic research leadership | Internationally recognized academic research leadership and excellence status in area of specialization. |
| Impact of Research | A significant number of publications in good international journals. Publications from several research environments | A series of high profile publications in good international journals, some must be independent research | A substantial series of publications in the best journals of the field and the clear potential of occasional publications in highest impact general chemistry | An established track record of research publications spread across the discipline's best journals, supplemented by review papers and publications in highest impact general chemistry |
| Citations of Research | Citations steadily increasing | Citations steadily increasing | Steeply increasing relative to what is normal for lecturers in the field of specialization | Documented continuity and constant impact of accelerating citations over a series of years approaching the top in a major chemical discipline |
| Funding track record | Personal grants or named participant of a major grant | Personal national and/or international grants. Career development grants | A very promising track record in attracting grants, and external funding | A strong track record in attracting grants, and external funding |
| Teaching credentials | Teaching experience, Co-supervision of students | Extensive documented teaching experience. Supervision of students | Track record in successful teaching, course (co-) development and super- vision of students. Teaching and development of PhD courses | Strong track record in teaching and supervision of students Broad track record in independent course development |
| International scholarly activity | | Reviewer for international journals | Experience on Editorial Boards; Congress organization and evaluation committees for academic positions | Experience on Editorial Boards; Congress organization and evaluation committees for academic positions |
| Research Dissemination | Some lectures at international meetings; international network | Several lectures and invited presentations at international meetings and conferences | A good record of invited seminars and invited speaker at international meetings | High visibility at international congresses and workshops, Regular invitations as invited speaker |
| Public Outreach | Few popular lectures and other outreach activities in the media | Popular lectures and other outreach activities in the media. Publication of popular science articles or books | Regular contributions to public outreach Appearance in the national or international media for outreach and expert opinion | Regular contributions to public outreach Appearance in the national or international media for outreach and expert opinion |
| Awards and honors | Poster awards and similar recognition of scientific work | Early career awards and similar recognition of scientific work | Early and Mid-career awards and similar recognition of scientific work | Prestigious research achievement awards. Election as fellow of prestigious national or international learned societies |
| Innovation | Experience with innovation and/or industrial collaboration | Innovation, patent applications and patents, substantial industrial collaboration | Highly promising Innovation, patent applications and patents, track record of spinout and industrial collaboration | Highly promising Innovation, patent applications and patents, track record of spinout and industrial collarboration |
| Administrative track record | May have been member of local committees | Occasional membership of local committees | Several committee memberships. Service as research group leader, PhD coordinator, vice chair. Head of study or similar senior research administrative tasks | Clear evidence of senior Departmental citizenship e.g. via frequent memberships of evaluation committees and other committees, service as head of study, vice chair, research groups leader, PhD coordinator or similar senior research academic administrative tasks |

¹This document seeks to increase transparency in the hiring/promotion process at CHEM